

H]bY`K]hh`Yf. `Gc ``YVh`X]Y`Y]bgh][Y`HJ !
? Òb][]b`]a `K YbX`UbX`

H]bY`K]hh`Yf`fYZY`_h]Yfh`ØVYf`]\f`@YVYb`]b`C hhYbgYbž
< Ua Vi f[ži bX`hY]`h`bcghU`[]gWXY`9f]bbYfi b[Yb`i bX`U`_hi Y`Y`Y`
9]bV`]W_Y"



C hhYbgYbž`8 Yi hgWXY`UbX`!`†`< Ua Vi f[`Ybb`h`g]Y`ZUgh`YXYf. `H]bY
K]hh`Yfž`X]Y`Y]bgha U`g`U`g`HJ`!9]bf]W]hi b[gei YYb`]b`XYb`&\$\$SYf
»\fYb`ZØf` : i fcfY`gc f[hY`"Bi b`]gh`X]Y`) &!`»\f][Y`ni fØW`_`ink Uf
b]W]hiUi ZXYb`6]`XgW]fa Ybž`UVYf`]a` ; Ygdf`ÄW`ž`VYgcbXYfg`k Ybb
Yg`i`a`]\fY`9f]bbYfi b[Yb`i bX`]`fY`@YVY`ni f`< UbgyghUXh`[Y`h`
H]bY`YVh`a]hh`Yfk Y]Y`]a`K YbX`UbX`i bX`\Uh`g]W`]b`Y]bYa
`U`f`i bXYfhYU`hYb`6Ui Yfb`Ui g`b]YXYf[Y`UggYb`"8cfh`[Yb]Y»`h`g]Y
X]Y`Fi`Y`i bX`X]Y`BUhi f`i bX`gW`Ähnh`\fY`bYi Y`<Y]a Uh`U`g` »JVY`
XYf`K Y`h`ž`]b`XYf`g]Y`g]W`j`cb`XYf`<Y`_h]`_XYf`GhUXh`Yf`c`Yb`_Ubb`"

K]Y`g]Y`]b`Y]bYa`†`hYfj]Yk`a]h`XYf`A CDC`Yf`_`ÄfhYž`]gh`\f
@YV`]b[gcfh]b`< Ua Vi f[`XYf`Gdf]hnYbd`Uhn`]a`GhUXhhY]`C hhYbgYb`
8cfh`\Uh`g]Y`nU`\fY]WXY`gW`ÒbY`9f]bbYfi b[Ybž`b]W]hi`ni`Y`hnh`Ub

] \fYb j Yfghc fVYbYb : fYi bX i k Y 7 \f]gh]UbgYbžY]bYb'6Uf_YYdYfž
XYf] \f'j]Y''VYXYi hYh\Uh" ; VYf'&\$'ž\ fY''YVhY'g]Y']b' C hhYbgYbž'k c
g]Y'b]W\h'bi f'] \fY'K i fnY'b'ZUbXž'gcbXYfb'Ui W\] \fYb'YfghYb
F ca Ub' 8]Y'Df]bnYgg]b' / 'XYf'< c fgh' j YfÖZZYbh]W\hY"

9]b' bYi Yg'@YVYb']a' 'K YbX`UbX

B UW\] \fYf'? Uff]YfY']a' : YfbgY\Ybž']bgVYgcbXYfY']b' XYf'GYbXi b[
9]bgUm']b' j]Yf'K ÅbXYb ž'X]Y'g]Y'Y]b' [Ubnyg'ž\ fnY\bh
a cXYf]YfhYž'nc['g]W\ 'H]bY'nY]hk Y]gY'Ui g'XYf'² ZZYbh']W\ _Y]h
ni fØW_ " 'ž'Y]bYa' DcXWUgh'a]h'ž'gg]WU'GhcW_a Ub'bi bX'XYfYb
HcW\hYf'B]g\U'gd]f]W\h'g]Y'bi b'ØVYf'] \f'U_hi Y''Yg'@YVYb' i bX'XUg
' ; 'ØW_ž'XUg'g]Y']a' A]b]a U']ga i g' i bX']b' XYf'BUhi f'Z]bXYh" 'ž'f'<Y]a
]gh'Y]b' C fh'XYf'? fYUh]j]h'Åhž'Ui g[YghUhhY'h'a]h'Y]bYa' a Ul]a U']gh]gW\
[YghU'hYhYb'9]b]f]W\hi b[ggh]'ž']b'XYa'g]Y']b'YXYa'K]b_Y'
j YfgW\]YXYbY'9f]bbYfi b[gghØW_Y' i bX' ; YgW\]W\hYb'j YfY]bh" Gc
VYgW\ fY]Vh'g]Y'VY]gd]Y'gk Y]gY'] \f'K c \bn]a a Yfž'XUg['Y]W\ 'gYW\g
9ggh]gW\Y'Ybh\Å'h' 'Y]b'k U\ fYg'GhØW_@YVYbgUfh'

H]bY''YVh'bi b'a]h'] \fYf'? UhnY'Ga ØfW\Yb' i bX'Y]bYa' <Ui g[Y]gh
bUa Ybg'? U''Y'ni gUa a Yb" ' 9g']gh'Y]b' FØW_ni [gcfhž'Ub'XYa']W\
bYi Y'9bYf[]Y'hUb_Yb' _Ubb ž'gU[h'g]Yž'i bX'XUfØVYf'\]bUi g'Z]bXYh
g]Y' [fc>Y' : fYi XY'Ub'] \fYa' ; UfhYb' i bX'] \fYa' '5i Zg]hna Å\Yfž'XYb
g]Y'']YVYj c''<Yff'@Øk']bYbbh" '@ gh[Yfk Y]gY' \Uh'g]Y'Yhnh'gc[Uf
Ub[YZUb[Ybž'a]h'] \a' ni 'fYXYbž'k Ug'g]Y'gY'Vgh'U'g'Ua ØgUbh
Ya dZ]bXYh" A UbW\ a U']gh'Yg'j YffØW_hž'UVYf'gW\Øb ž'ZØ[h'g]Y
'UW\YbX'\]bni "

9]b' 6`]W_]b' X]Y' J Yf[Ub[Yb\Y]h

K]hYf'k i W\g']b' F U\XYbž' C ghk YghZU'Yb'Ui Zi bX' \Uh'Y]bY'VYk Y[hY
' ; YgW\]W\hY' \]bhYf'g]W\ " B UW\] \fYa' '5V]hi f' []b['g]Y'ZØf'Y]b'ž\ f']b
X]Y' i G5' i bX' ghi X]YfhY'Ub'gW\]Y» YbX' ? i 'hi fl' i bX
' ? ca a i b]_Uh]cbgk]ggYbgW\ UZhYb" 'ž'XYb'ZfØ\Yb'&\$ \$Yf'ž\ fYb
Yf'Ub[hY'g]Y' [fc>Y'6Y_Ubbh\Y]h'a]h'] \fYb'6ØW\Yfbž'X]Y'cZ]b
<Ua Vi f[!C hhYbgYb'gd]Y'Yb' i bX'Y]bY'6fØW_Y'nk]gW\Yb'] \fYf
_Øbgh'Yf]gW\Yb' i bX'dYfgØb']W\Yb'ž'Ybh]h'Å'h'gW\U[Yb" 'ž'fY'F ca UbY
< c fgh' ; c'<ca Y' ' i bX' DUfU''Y'k Y'h'g]bX'YVYbZU''g'Ui g'X]YgYf

NY]hi bX`ZUbXYb`[fc»Yb`5b`_Ub["BYVYb`XYa`GW`fY]VYb`k Uf`g]Y
Ui W`U`g`FYXU`hYi f]b`i bX`:`]`a`dfcXi nYbh]b`U`h]j ž`k Ug`]\fYb
@YVYbg`Ui Z`j]Y`Z`h`h][`[YghU`hYhY"

A]h`Y]bYa`6`]W`_Ui Z`]\fY`U`_hi Y``Y`@YVYbgg]hi Uh]cb`i bX`X]Y`_`Y]bYb
: fYi XYb`XYg`5``hU[g`]gh`H]bY`K]h`Yf`Y]bY`k U`fY
ϕgd]fUh]cbgei Y``Y``K`A`fYbX`g]Y`g]W`_Ui Z`X]Y`YfghYb
GcbbYbghfU`_Yb`]b`]fYa`:`UfhYb`ZfYi hž`V`Y]Vh`hf`chnXYa`Y]b`<Ui W`
j`cb`<Ua`Vi f[`]b`]fYa`<YfnYbž`ghYhg]j YfVi bXYb`a`]h`]\fYf
<Y]a`UhghUXh``9g`]gh`_Uf.`H]bY`k`Y]»ž`k`Y]`a`Ub`g]W`_g]Y]b`@YVYb`gc
[YghU`hYhž`XUgg`a`Ub`Yg`]b`]c``Yb`NØ[Yb`[Yb]Y»Yb`_Ubb"

8YhU]`g	
Cfh	ChhYbgYbž`8Yi hgW`_UbX
Ei Y``Yb	<ul style="list-style-type: none">• k k k "a cdc"XY• k k k "[U`U"XY• XY"a "k]_]dYX]U"cf[

6Ygi W`Yb`G]Y`i bg`Ui Z.`bU[!\Ua`Vi f["XY