

F Unn]U`]b`< Ua Vi f[. : Ä`gWk YfVUbXY [YgWk bUddh` `8i hnYbXY`8c_i a YbhY g]Wk Yf[YghY`h°

6i bXYgdc`nY]j Yf\UZhYh]b`< Ua Vi f[`j]Yf`A]h[`]YXYf`Y]bYg
: Ä`gWk Yff]b[g`F Unn]Yb`]b`gYWk g`C V`Y_hYb`k Y[Yb`gWk k YfYf
I f_i bXYbZÄ`gWk i b["



< Ua Vi f[ž`8Yi hgWk`UbX`!`b`< Ua Vi f[`g]bX`X]Y`6Y\ÖfXYb`[Y[Yb
Y]bYb`a i ha U» `]Wk Yb` : Ä`gWk Yf]F]b[`j cf[Y[Ub[Ybž`XYf`Ui ZX]Y
[YZÄ`gWk hY`5i gghY`i b[`j cb`8c_i a YbhYb`gdYn]U`g]Yfh`k Uf`< Yi hYž
Ua`%&"'› b]`&\$&) ž`VYf]Wk hYhY`**B 8 F** ž`XUgg`j]Yf`A]h[`]YXYf`X]YgYf
6UbXY`j cb`XYf`6i bXYgdc`nY]j Yf\UZhYh`k i fXYb`"8]Y`F Unn]Yb
ZUbXYb`Ui Z`5bcfXbi b[`XYf`GhUUhgUb`k U`hgWk UZh`< Ua Vi f[`ghUhh
i bX`k i fXYb`]b`]bg[YgUa`hgYWk g`C V`Y_hYb`]a`6Yn]f_`< Ua Vi f[
Xi fWk [YZØ`fh"

I bhYf`XYb`Xi fWk gi Wk hYb`F Äi a`]Wk_Y]hYb`VYZUbXYb`g]Wk`Ui Wk
nk Y]K`c`bi b[Yb`]b`XYf`6]`ghYXhYf`GhY]bZY`XhghfU» Y`gc`k]Y

k Y]hYfY`GhUbXcfhY`]b`XYb`GhUXhhY]`Yb`C`gXcfZ`DcddYbVØhhY`i bX
GhY]g\ccd"´6Y]`X]YgYb`A U»bU\`a Yb`k`i fXY`gc[Uf`Y]b`5i hc
UVhfUbgdcfh]Yfhž`i a`a`Ò[`]WXYfk Y]gY]`Y[U`Yfk cfVYbYg
J Yfa`Ò[Yb`g]WXYfni ghY`Yb"´@Ui h`XYb`YfghYb`9fa`]hh`i b[Yb`ni f
GUWY`k`i fXYb`ØVYf`Y]bYb`Äb[YfYb`NY]hfUi a` `]bk Y[`[YZ`gWXY
DÄggYž`8!`?UfhYbž: Ø\ fYfgWXY]bY`i bX`A`Y`XYVYgWXY]b][i b[Yb`]b
l a`Ui Z[YVfUWXY`N]Y`[fi ddY`gWXY]bYb`A`YbgWXYb`Ui g
8f]hhghUUhYb`[Yk YgYb`ni`gY]bž`X]Y`Y]b`J]gi a`cXYf`Y]bY
5i ZYb`h\U`hg[YbY`a`][i b[`ZØf`X]Y`9]bY]gY`bUWXY`8Yi hgWXY`UbX
VYbØh][hYb"

<]bhYf[fi bX`XYf`9fa`]hh`i b[Yb

8]Y`<]bhYf[fØbXY`XYf`F Unn]Yb`g]bX`b]WXYh`c`bY.`6YfY]hg`gY]h`Ubi Uf
&\$&(´Äi Zh`Y]b`9fa`]hh`i b[gj YfZU`fYb`XYf`6i bXYgdc`nY]]bgdY`_h]cb
?f]a`]bU`]hÄhgVY`_Äa`dZ`b[`F`cghcW`_k`Y[Yb`VYgcbXYfg`gWXY`k`YfYf
l`f`_i bXYbZ`gWXY`i b["´8]Yg`nY][h`Y]ba`U`a`Y`fž`k`]Y`k`]WXYh][`X]Y
5fVY]h`XYf`6i bXYgdc`nY]]ghž`i a`gc`WXY`_f]a`]bY`Yb`Ghfi`_hi`fYb`ni
i bhYfV]bXYb"´æg[YgUa`h`k`i fXYb`Y`Yi hY`j`]Yf`<UZhVYZY`Y
j`c`ghfYW`_hž`k`Ug`XUfUi`Z`bXYi hYhž`XUgg`X]Y`9fa`]hh`Yf`VYfY]hg
_cb`fYhY`J`YfXUWXY`hga`ca`Yb`hY`[Y[Yb`X]YgY`; fi ddY`U`hYb"

Ni`gÄh`]WXY`VYf]WXYhYhY`X]Y`6i bXYgdc`nY]X]fY`_h]cb`6UX`6fUa`ghYXhž
XUgg`ni`XYb`5i Z[UVYb`XYf`9]bgUhn`fÄZhY`b]WXYh`bi`f`X]Y
, VYfk`UWXY`i b[`XYf`G]WXYf`Y]hg`U[Y`]a`Y][YbYb`@UbX`[Y`Äfhž
gcbXYfb`Ui`WXY`XYf`[fYbndc`nY]]WXY`GWXY`hn`XYg`6i bXYg[YV]Yhg"
8]Yg]gh`VYgcbXYfg`fY`Yj`Ubhž`k`Ybb`Yg`i a`X]Y`6Y`_Äa`dZ`b[`j`cb
J`YfVfYWXYb`k`]Y: Ä`gWXY`i b[Yb`[Y`hž`X]Y`c`Zh`a`]h`k`Y]hYfYb`]`Y[U`Yb
5`_hj`]hÄhYb`j`Yf`_bØd`Zh`g]bX"

8]Y`G]hi`Uh]cb`b`<`Ua`Vi`f[`i`bX
XYi`hgWXY`UbX`k`Y]h

8]Y`?`f]a`]bU`]hÄhgYb`hk`]W`_i b[`]b`8Yi`hgWXY`UbX`]gh`Y]b`gdUbbYbXYg
H\Ya`U"´@Ui`h`GhUh]ghU`nY][Yb`X]Y`NU`Ybž`XUgg`Yg]a``U`f`&\$&(Y
Y]bYb`Y]WXYhYb`F`ØW`[Ub[`XYf`U`[Ya`Y]bYb`?`f]a`]bU`]hÄh`[UV"
8Yb`bcWXY`V`Y]Vh`X]Y: Ä`gWXY`i b[`j`cb`8`c`_i`a`Yb`hYb`Y]b

Yfbg hni bY\ a YbXYg`DfcV`Ya ž]bgVYgcbXYfY`]b` ; fc» ghÀXhYb`k]Y
 <Ua Vi f[žk c`X]Y`K U\fgWXY]b`]W_X]hžCdZYf`Y]bYg`J YfVfYWXYbg
 ni`k YfXYbž`Yf\Ò\h`]gh"8]Y`Dc`]nY]\`Uh`]a` j Yf[Ub[YbYb`š\ f
 nU\`fY]WXY : À`gWxi b[gXY`_hY`fY[]ghf]Yfhž`X]Y`cZha U`g`a`]h`6Yhfi [
 i bX`]`Y[U`Yb`9]bk UbXYfi b[gj Yfgi WXYb`]b`J YfV]bXi b[` [YVfUW h
 k YfXYb"

8]Y`8i b_Y`ZY`Xghi X]Yb`j YfXYi h`]WXYbž`XUgg`b]W h`U`Y`GhfUZhUhYb
 [Ya Y`XYh`cXYf`YfZUggh`k YfXYb"9]b`VYgcbXYfg
 VYgcf[b]gYffY[YbXYf`HfYbX`nY][h]g]W_X]b`XYf`Ni bU\ a Y`XYf
 b]W hXYi hgWXYb`HUhj YfXÀW h][Ybž`X]Y`a`]h`Yfk Y]`Y` (%ž` i
 Ui ga UWXYb"8]YgY`I a ghÀbXY`k YfZYb`Y]b`GW`U[`]W h`Ui Z`X]Y`h]YZ
 j Yfk i fnY`hYb`DfcV`Ya Y`]b`XYf`G]WXYf\Y]hg`U[Y`XYf`GhUXhi bX
 a UWXYb`XYi h]W žk]Y`k]W h][`d`f`Aj Ybh]j Y`A U» bU\ a Yb`XYf`Dc`]nY]
 g]bX"

8]Y`9fa`]h`i b[Yb`ni`f` : À`gWXYfVUbXY`g]bX`bcW`b]W h
 UV[YgW`cggYbž`i bX`XUg`g]WXYfni ghY`YbXY`6Yk Y]ga UhYf]U`k]fX
]b`XYb`_ca` a YbXYb`K cWXYb`Ui g[Yk YfhYh"8]Y`6Y\ÒfXYb`g]bX
 YbhgW`cggYbž`[Y[Yb`gc`WXY`_f]a`]bY`Yb`A UWXYbgW`UZhYb
 j cfni [Y\Yb`i bX`XYb`6Øf[Yf]bbYb`i bX`6Øf[Yfb`Y]b`g]WXYfYg
 I a ZY`X`ni` [Yk À\`f`Y]ghYb"K Y]hYfY` ðZcfa Uh]cbYb`k YfXYb`Zc`[Ybž
 gcVU`X`X]Y`A U» bU\ a Yb`UV[YgW`cggYb`g]bXž`gc`X]Y`5b_ØbX][i b[
 XYf`6i bXYgdc`]nY]"

8YhU]`g	
C fh	<Ua Vi f[ž8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "bXf"XY • k k k "dfYggYdcfhU`"XY • XY"ghUh]ghU"Wča

6Ygi WXYb`G]Y`i bg`Ui Z.`bU[!\Ua Vi f["XY