

K UbXgVY_`d`Ubh`<YVUa a YbnYbhfi a .
6YggYfY`J Yfgcf[i b[`ZØf`U`Y` : Ua]`Yb`°

K UbXgVY_`d`Ubh`Y]b`bYi Yg`<YVUa a YbnYbhfi a ži a `X]Y
j Yfgcf[i b[gYb[dÀggY`ni ``]bXYfb`i bX` : Ua]`Yb`VYggYfYb
Ni [Ub[`ni `V]YhYb`"



K UbXgVY_ž`8Yi hgW`UbX`!`a` `6Ynf`_K UbXgVY_]gh`Y]b`bYi Yg
<YVUa a YbnYbhfi a]b`D`Ubi b[ž`XUg`ZØf`j]Y`Y`Ub[Yg]W`hg`XYf
i b[`Y]W`Yb`<YVUa a Ybj`Yfgcf[i b[]b`X]YgYa` ; YV]Yh`Y]bY
Xf]b[YbX`VYb`Øh][hY`J`YfVYggYfi b[]`Yfgdf]W`h`"8]Y`ϕ]h]Uh] Y
ghUa a hij`cb`XYf`5a`dY`_cU`]h]cb`Ui`g`GD8ž; fØbYb`i bX` : 8Dž`X]Y
g]W`ni a`N]Y`[YgYhnh`Už`a`Y`f` : Ua]`Yb`XYb`Ni [Ub[`ni
ei U`]Z]n]YfhYb`<YVUa a Yb`ni`Yfa`Ø[`]W`Yb`"ϕgVYgcbXYfY`]b
Àfa`YfYb`GhUXhY]`Yb`]gh`XUg`5b[YVch`XYfnY]h`ghUf`
i bXi`fW`g]W`h][ž`k`À`fYbX`k`c`\\UVYbXYfY` ; YV]Yh`k`]Y`J`c`_gXcfZ
i bX`K`Y`]b[gVØhY`VYggYf`j`Yfgcf[h`g]bX`"@Ui`h`XYa
<YVUa a Ybj`YfVUbX`<Ua`Vi`f[`U`h`X]Y`J`Yfgcf[i b[]b`K`UbXgVY_
]b`XYb`Y`hnhYb`ϕ`fYb`a`Yf`_]W`UV[Ybca`a`Ybž`k`Ug`X]Y
B`ch`k`YbX][`_Y]h`Y]bYg`bYi`Yb`NYbhfi`a`g`i`bhYfghfY]W`h`"B8F

VYf]W hYhj cb`Y]bYf`Y]b[Y\YbXYb`DfØZ] b[`Xi fW`XUg`6Yn]f_gUa h
i bX`X]Y`Gcn]U`VY\`ØfXYž`i a`X]Y`A UWVUf`_Y]h`XYg`Dfc`Y`_hYg`ni
Yj U`i]YfYb`"

9]b`J Yf[`Y]W`a`]h`<UfVi f[`nY][hž`k]Y`Y]b`À`b`]W`Yg
<YVUa a YbnYbhfi a`Xcfh`YfZc`[fY]W`Y]b[Yf]W`hYh`k YfXYb`gc`ž
i a`X]Y`J Yfgcf[i b[`ni`j YfVYggYfb`"8 Ug`Dfc`Y`_h`Xcfh`_ØbbhY
VYfY]hg`9bXY`&\$&)`YfØZbYh`k YfXYb`"8]Yg`[]Vh`K UbXgVY`_
<cZb]i b[ž`Y]b`À`b`]W`Yg`J cf\UVYb`]b`X]Y`HUh`i a`ni gYhnYbž`i a
XYb`6YXØfZb]ggYb`XYf`ni`_ØbZ]h[Yb`9`hYfb`]b`VYbUW`hY`][hYb
J]YfhY`b`[YfYW`h`ni`k`YfXYb`"A]h`XYf`i bhYfghØhni b[`XYf
6Yn]f_gfY[]Yfi b[`gc`Yb`bi b`X]Y`b`À`W`ghYb`G`W`f]hhY`ZØf`K UbXgVY`_
ZYgh[Y`Y[h`k`YfXYb`"

8]Y`< YfUi gZcfXYfi b[Yb`XYf
< YVUa a Ybj Yfgcf[i b[

9]b`Y`Vi bXYgk`Y]hY`Ghi`X]Y`ni`f`<YVUa a Ybj Yfgcf[i b[`nY][h`J]Y`Y
<YVUa a Yb`g]bX`i`bni`Zf]YXYb`a`]h`]\fYf`U`_hi`Y`Yb`VYfi`Z]W`Yb
G]hi`Uh]cb`"9]b][Y`XYb`_Yb`gc[Uf`Ub`Y]bYb`5i`ggh]Y[`Ui`g`XYa`6Yfi`Z`
8Yb`bcW`]gh`X]Y`G]hi`Uh]cb`b]W`h`Z`À`W`Yb`XYW`_Yb`X`U`g`A`Ub[Y`ni
VYhfUW`hYb`"J]Y`a`Y`f`g]bX`Yg`gdYn]Z]gW`Y` ; YVi`fhg`_]b]_Ybž`j`cf
U`Ya`_]b`XYb`Gh`X`hYbž`X]Y`G`W`k`]Yf][_Y]hYb`\UVYbž`Ui`gfY]W`Yb`X
<YVUa a Yb`ni`fY`_fi`h]YfYb`"≡ 9G`YVh`Yfj`cfž`XUgg` ,)`i`XYf
<YVUa a Yb`Ub`HU[Yb`a`]h`\c`Yf` ; YVi`fhYb`fU`h`a`Y`f`U`g`XfY]
: fUi`Yb`VYhfYi`Yb`a`ØggYb`"8Yf`6YhfYi`i`b[ggW`ØggY`Y]Y[h]a
8i`fW`gW`b]hh`VY]Y]bYf`<YVUa a Y`ZØf`XfY] ; YV`À`fYb`XYž`k`À`fYb`X]b
XYf`U`_hj`Yb`D`UgY`XYf` ; YVi`fh`%`&`Ya`dZc`Yb`k`]fX`"

9g`ghY`h`g]W`X]Y` : fU[Y.`K`]Y`_Ubb`Y]bY`VYggYfY
<YVUa a Ybj Yfgcf[i b[`g]W`Yf[YghY`h`k`YfXYb`3`9]b`5bgUhn`_ØbbhY
XUg`[Yd`Ub`hY`<YVUa a YbnYbhfi a`]b`K`UbXgVY`_gY]bž`XUg`[Yn]Y`h
Ui`Z`X]Y`6YXØfZb]ggY`XYf`A`YbgW`Yb`]b`XYf`F`Y[]cb`Y]b[Y`Yb`gc`""
5i`»`YfXYa`nY][Yb`X]Y`U`_hi`Y`Yb`<YfUi`gZcfXYfi`b[Ybž`XUgg`Yg
b`ch`k`Yb`X][`k`À`fYž`?`]b]_ghfi`_hi`fYb`ni`ØVYfXYb`_Yb`i`bX`X]Y
5fVY]hgVYX]b[i b[Yb`ZØf`X]Y`<YVUa a Yb`ni`j`YfVYggYfbž`XUa`]h`X]Y
XYfnY]h][Y`\c`Y`5fVY]hgVY`Ughi`b[`[YgYb`_h`k`]fX`i`bX`X]Y
Ni`Zf]YXYb`Y]h`ghY][h`"

8]Y `Ni _i bZh`]a `6`]W_

8 Ug`K UbXgVY_Yf`<YVUa a YbnYbhfi a `_ÒbbhY`b]W`h`bi f`ni `Y]bYf GhY][Yfi b[`XYf`; YVi fhYbZFYi bX`]W`_Y]h`b`XYf`FY []cb`VY]hfU[Ybž gcbXYfb`Ui W`X]Y`@YVYbgei U`h`h`j cb` : Ua `]Yb`j YfVYggYfbž`X]Y`]b Y]bYa `XYf`gh`Xh]gW`gW`k]Yf][YfYb`; YV]YhY`k c`bYb`"A ØhYf`g]bX a Y`f`Y]h`]W`a]h`XYf`<YVUa a YbVYhfYi i b[`ni Zf]YXYbž`XcW`Yg VYghY`h`XYf`K i bgW`bUW`Y]bYf`i a ZUggYbXYfYbž[`Y]W`k Yfh][Yb J Yfgcf[i b["9ZY`_hj] Y`A U» bU`a Yb`ni f`J YfVYggYfi b[`XYf G]hi Uh]cb`g]bX` [YZFU[hi bX`gc`h`Yb`]a `Ni [Y`XYf`D`Ubi b[`XYg bYi Yb`NYbhfi a g`VYfØW`_g]W`h][h`k YfXYb`"; Ya Y]bgUa `UfVY]hYb X]Y`6YhY`][hYb`XUfUbž`XUgg`K UbXgVY`_VU`X`Y]b`bYi Yf 5b`Ui Zdi b`h`ZØf`GW`k Ub[YfY`i bX` : Ua `]Yb`k]fXž`X]Y`Y]bY]bX]j]Xi Y`Y`i bX`_ca dYhYbhY`6YhfYi i b[`k ØbgW`Yb"

8 Yf`6`]W`_Ui Z`X]Y` [Y[Ybk `Åfh][Yb`9bhk]W`_i b[Yb``Àggh`X]Y <cZbi b[`Ui Z`Y]bY`Ui g[Yk c[YbY`<YVUa a Ybj Yfgcf[i b[`]b <Ua Vi f[`K UbXgVY`_k UW`gYb`"9g`V`Y]Vh`UVni k UfhYbž`k]Y`X]Y D`ÀbY`_cb`_fYh]g]Yfh`k YfXYbž`XcW`XUg`9b[U[Ya Ybh`XYf`?cU`]h]cb nY][h`VYfY]hgž`XUgg`Yhk Ug`]b`6Yk Y[i b[`]gh`5g`_Yd]cg`Yf[`Àbnh a]h`X]YgYb`⊖]h]Uh]j Ybž`XUgg`X]Y`; Ygi bX`Y]h`XYf`A ØhYf`i bX BYi [YVcfYbYb`Y]b`k]W`h][Yg`5b`]Y[Yb`]ghž`ZØf`XUg`g]W`_U`Y VYhY`][hYb`⊖gh]hi h]cbYb`ghUf`_a UW`Yb`k YfXYb"

8 YhU]`g	
C fh	K UbXgVY`ž`8Yi hgW`_UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "bXf"XY• k k k "Ug`_Yd]cg"W`a• k k k "[Yg"W`a

6Ygi W`Yb`G]Y`i bg`Ui Z.`bU[!`Ua Vi f["XY