

< Ua Vi f[`]a `: U\ffUX_`]a U!HYgh. `B i f
D`Uhn`g]YVYb`i bhYf`; fc» ghÀXhYb`°

< Ua Vi f[`Yfn]Y`h]a `58: 7!: U\ffUX_`]a U!HYgh`&\$&) `Y]bYb
A]hhY`d`Uhnž`< YfUi gZcfXYfi b[Yb`]b`G]W\Yf\Y]h`i bX
↳ZfUghfi _hi f`V`Y]VYb"



< Ua Vi f[ž`8Yi hgW\`UbX`!`8Yf`U`_hi Y`Y`:` U\ffUX_`]a U!HYgh
XYg`58: 7`\Uh`< Ua Vi f[`]b`XYf`6Yk Yfhi b[`XYf
: U\ffUXZfYi bX`]W\`_Y]h`Ui Z`XYb`g]YVhYb`D`Uhn`[YfØW`_h`A]h`Y]bYf
; YgUa hVYk Yfhi b[`j`cb`` ž`-`*``]Y[h`X]Y`< UbgYghUXh]a `A]hhY`ZY`X
i bhYf`XYb`%) `[fØ» hYb`XYi hgW\Yb`GhÀXhYb`a]h`a Y\`f`U`g`) \$\$`\$\$\$
9]bk c`bYfb``9]b[Yk]ggYf`< UbX`i b[gVYXUfZ]gh]b`XYf`@ ž`XUg`]gh
_`Uf``8]Y`I a ZfU[Yž`X]Y`j`cb`GYdhYa VYf`V]g`Bcj Ya VYf`&\$&(`i bhYf
%, (`) \$\$`HY]bY\`a Yf.]bbYb`Xi fW[YZØ\fh`k i fXYž`gd]Y[Y`h`X]Y
G]W\h`XYf`F`UXZU\`fYb`XYb`k]XYf`i bX`[]Vh`J`Yf`_Y\`fgd`UbYf.]bbYb
k Yfhj`c``Y`FØW`_a Y`Xi b[Yb"

< Ua Vi f[`a i gg`g]W\`XUVY]`\]bhYf`GhÀXhYb`k]Y`: fUb`_Zi fh`Ua `A U]bž
XUg`a]h`Y]bYf`BchY`j`cb`` ž`(-`X]Y`Gd]hnYbdcg]h]cb`Y]bb]a a hž

Y]bFY)\Yb"K Y]hYfY`GhAXhYžX]Y`Y]b`VYggYfYg`9f[YVb]g`Yfn]Y`Yb
_cbbhYbž'g]bX`<Ubbcj Yfž`6fYa`Ybž`@Y]dn][ž`A`ØbWYb`i`bX
8fYgXYb"5a`9bXY`XYf`FUb[`]ghY`ghY\`h`8i`]gVi`f[`a`]h`Y]bYf
6Yk`Yfhi`b[`j`cb`(`ž`*"8Yf`58: 7`\Uh`X]Y`9f[YVb]ggY`bi`b
j`Yf`ÖZYb`h]W`hž`i`a`Ui`Z`X]Y`5bZc`fXYfi`b[Yb`XYf`F`UXZU\`fYbXYb
Ui`Za`Yf_gUa`ni`a`UWYb"

Dcg]h]j`Yg`i`bX`B`Y[`Uh]j`Yg`]a` ,`VYfV`]W_

≠`<Ua`Vi`f[`]`Vh`Yg`nk`Uf`Y]b][Y`d`cg]h]j`Y`5gdY`_hY`ni`j`Yfn]W`bYbž
Yhk`U`X]Y`: U\`ffUXa`]hbU\`a`Y`]b`6i`ggYb`i`bX`6U\`bYb`gck`]Y`Y]b
Zi`b`_h]cbgZ\`][Yg`: U\`ffUXj`Yf`Y]g`gmghYa`"8Yb`bcW`gd`f]W`h`Y]bY
I`a`ZfU[Y`j`cb`58: 7`Y]bY`_`UfY`Gd`fUW`Y.`) , i`XYf`6Y`ZfU[hYb
Ya`dZ]bXYb`XUg`F`UXZU\`fYb`]b`XYf`GhUXh`U`g`ghfYgg][" <Ui`dh[fi`bX
XUZØ`f`g]bX`G]W`Yf\`Y]hgVYXYb`_Ybž`k`]Y`7U↑`g`Dfi`]b`j`ca`58: 7
<Ua`Vi`f[`Yf`_`Äfh"8]YgY`Gcf[Yb`n]Y\`Yb`g]W`X`i`fW`X]Y`≠bYbghUXh
V]g`]b`X]Y`5i`»YbVYn]f`_Y"

6YgcbXYfg`]b`XYb`F`UbXVYn]f`_Yb`\`UVYb`X]Y`6Y`ZfU[hYb`j`cb
a`Ub[Y`b`XYf`5`_nYdhUn`X`Yf`F`UXZU\`fYf.]bbYb`i`bX`XYf
≠ZfUghfi`_hi`f`VYf]W`hYh"5i`W`XYf`K`]bhYfX]Ybgh`Ui`Z`F`UXk`Y[Yb
k`i`fXY`_f]h]g]Yfhž`k`Ug`X]Y`Bi`hni`b[`]a`K`]bhYf`Yf\`YV`]W`YfgW`k`Yfh"
8Ug`ZØ\`fh`XUni`ž`XUgg`j`]Y`Y`F`UXZU\`fYbXY`g]W`i`bg]W`Yf`ZØ\`Ybž`+`\$
Dfc`nYbh`VYfY]hg`]b`XYb`GhfU`»Yb`j`Yf`_Y\`f`U`g`Y\`Yf`[YZ\`fXYh
Y]bgW`ÄhnYb"8U\`Yf`k`]fX`Y]bY`VYggYfY`?`cb`hfc`Y`i`bX
GUb`_h]cb]Yfi`b[`j`cb`[YZ\`fXYbXYa`J`Yf\`U`hYb`Xi`fW`5i`hcZU\`fYf
[YZc`fXYfh"

9b`hk`]W_`i`b[`i`bX`5i`gV`]W_

CVk`c\`<Ua`Vi`f[`]b`XYf`6Yk`Yfhi`b[`bi`b`]a`A`]hhY`ZY`X`d`Uhn]Yfh
]ghž`nY][h`XYf`58: 7`ž`XUgg`Yg`Ui`W`: c`fhgW`f]hhY`[]Vh"8Yf`J`YfY]b
\`YVh`\`Yfj`c`fž`XUgg`VY]`nY\`b`XYf`%)`;`fc`»`ghAXhY`g][b]Z`_`Ub`hY
J`YfVYggYfi`b[Yb`ZYgh[YghY`h`k`i`fXYb" <Ua`Vi`f[`Uh`nk`Uf
5i`Z`c`VYXUfZ`UVYf`X]Y`6Ya`Ø\`i`b[Yb`i`a`Y]bY`bUW\`U`h][Y
J`Yf`_Y\`fgk`YbXY`g]bX`b]W`h`[`Ubn`i`a`gcbgh": c`fhgW`f]hhY`gck`c\`VY]
XYf`G`W`U`Zi`b[`bYi`Yf`F`UXk`Y[Y`U`g`Ui`W`VY]`XYf`G`Y`bg]V`]g]Yfi`b[
ZØ`f`g]W`YfYfYg`F`UXZU\`fYb`g]bX`b`chk`YbX][ž`i`a`X]Y`U`_i`hYb

DfcV`Ya Y`ni ``ÖgYb"

8]Y`9f[YVb]ggY`XYg`HYghg`_ÖbbYb`XYb`Yb hgWXY]XYbXYb`5bgc»
[YVYbž`i a`X]Y`FUX]bZfUghfi`_hi`f`k`Y]hYf`Ui`gni`VUi`Yb`i`bX
UhhfU`_hj`Yf`ni`[`YghU`hYb``Bi`f`gc`_Ubb`X]Y`GhUXh`<Ua`Vi`f[`ZØf
FUXZU`fYbXY`Ub[`YbY`a`Yf`i`bX`g]WXYfYf`k`YfXYbž`XUa`]h`a`Y`f
A`YbgWXYb`Ui`Z`XUg`:`U`ffUX`i`a`ghY][`Yb`i`bX`XUg`GhUXhV]`X
j`Yf`ÅbXYfb"

| 8YhU]`g | |
|----------|---|
| C fh | < Ua`Vi`f[`ž`8Yi`hgW`UbX |
| E i`Y`Yb | <ul style="list-style-type: none">• k k k "k`Y`h"XY• ZU`ffUX`_]a`U!`hYgh"UXZWXY• k k k "hU[`YggWXY`Ui`"XY |

6Ygi`WXYb`G]Y`i`bg`Ui`Z.`bU[`!\`Ua`Vi`f[`"XY